AGRITOURISM Business Planning Overview

Inland Empire Small Business Development Center www.iesmallbusiness.com

Start with a Goal

- Come to the table with a purpose for the business planning effort:
 - New business venture
 - Expansion
 - New markets, new products, or modified versions of either
 - Significant change in environment
 - New product/service offering

Overview of the Planning Process

- Company assessment
- Environmental scan
- Market research
- Data analysis research without analysis is waste
- Making decisions
- Action
- Monitoring results
- Making adjustment

One-Page Business Plan?

- Your Assessment as a starting point
- Can be distilled from larger plan
 - Be concise
 - Useful with the elevator pitch
 - Focus on the most important information
 - Easy to read, easy to update
 - Does not lose the reader

Why Not a One-page Plan?

- Not suitable for certain audiences
 - Government and foundation grants
 - Banks and other financing institutions
- It is a piece of the bigger, more in-depth business plan.
- Base your business plan on 'the ask' with eye towards appropriate fit.

Product/Service Options for Agritourism

- Food and beverage
- Activity
- Season/Seasonality
- Animals and interaction
- Plants and garden
- Bed & Breakfast
- Market or store

The Marketing Plan

- Use Research and information
- Focus on the target market or positioning
- Know your market
- What is your Unique Selling Proposition?
 - Crops, venue, history, events, activity
- The Four Ps of Marketing

The Four Ps of Marketing

PRODUCT

Variety
Quality
Design
Features
Brand name
Packaging/Sizes
Warranties

PROMOTION

Returns

Advertising
Personal selling
Sales promotion
Public relations

Target Customers

Intended Positioning

PRICE

List price
Discounts
Allowances
Payment period
Credit terms

PLACE

Channels
Coverage
Assortments
Locations
Inventory
Transportation
Logistics

Marketing Choice Examples

- Activity:
 - Flip Flop Ranch, Lucerne Valley
- U-Pick
 - Ambers Farm, Leona Valley
- Market
 - Classic Organic Farm & Market, Gaviota
- Events
 - Mountain Mandarin Festival, Placer

Mission and Vision

- Mission is the reason or purpose for existence
 - Happy Days Farms provides customers with in the Southwest with access to high quality, nutritious fresh fruits at competitive prices.
- Vision is the big idea, the world you envision, a state that is bigger than you can achieve. HDF envisions a world in which children are aware of and make intelligent and healthy choices about foods they eat.

Create S.M.A.R.T. Goals



SMART Goal - Example

Launch a marketing program to increase number visitors to Happy Days Farms by 20% and generate additional 10% in revenue from sales in the market during the off-season using the existing resources by 2015.

- Specific
- Meaurable
- Achievable

- Realistic
- Timely